RFQ Issued:
December 21, 2024

Proposals Due:
January 31, 2025

Public Works Prj. #:
PWP-DO-2025-128

Request for Qualifications

2025 Lining Project

Prepared For:

Minden Gardnerville Sanitation District
1790 US 395
Minden, NV 89423

Prepared By:

Resource Concepts, Inc.
340 N. Minnesota Street
Carson City, Nevada 89703-4152

For information contact:

Gregory Stedfield, PE
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(775) 883-1600

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EXHIBITS

Exhibit A Timeline and Schedule and Attachment 1 RFQ Response Form
Exhibit B Preferential Bidders Status Affidavit
Exhibit C CMAR Fee Proposal Form
Exhibit D Owner CMAR Pre-construction Services Agreement *(Sample)*
Exhibit E Owner-CMAR Construction Contract (Sample) and Exhibits including General Conditions *(Sample)* and Compensation Conditions *(Sample)*

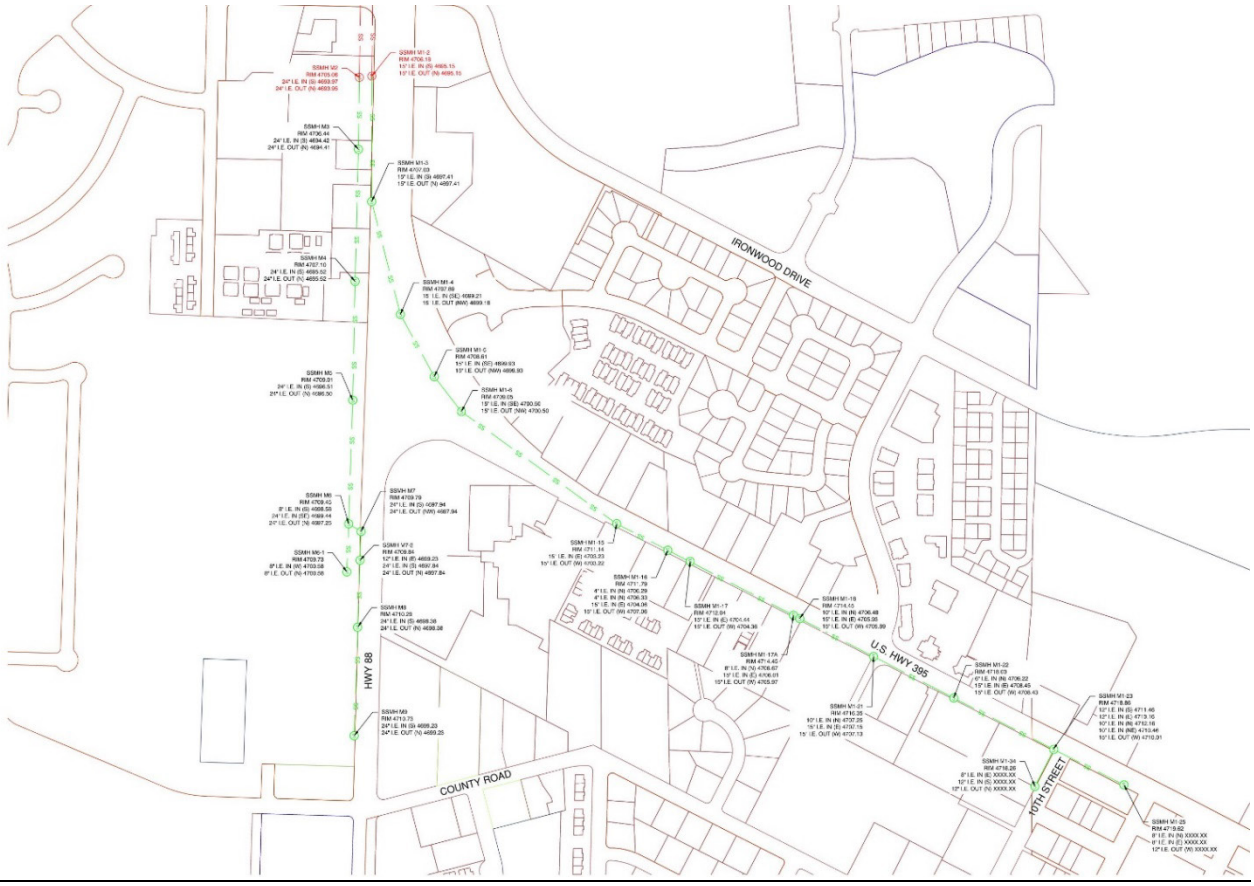
REQUEST FOR QUALIFICATIONS
FROM CONSTRUCTION MANAGER AT RISK FIRMS
FOR THE MINDEN GARDNERVILLE SANITATION DISTRICT
2025 LINING PROJECT

Project Name: Minden Gardnerville Sanitation District 2025 Lining Project

Estimated Construction Budget: $2,800,000

<u>Intent:</u>

It is the intent of this Request for Qualifications (RFQ) to solicit sufficient and verifiable information from prospective providers of Construction Manager at Risk (CMAR) services to provide experienced and expert services for Minden Gardnerville Sanitation District (MGSD) 2025 Lining Project.



<u>Description of Construction:</u>

The project is located within portions of the Minden Gardnerville Sanitation District (MGSD) service areas in Douglas County, Nevada. The objective of this work is the rehabilitation or replacement of approximately twenty-five (25) existing 60-inch diameter sanitary sewer manholes (ranging in depth from 6.5’ to 13’), and the lining repair of approximately 7,850 LF of existing sanitary sewer main pipeline ranging in size from 8-inch to 24-inch. The sewer main is comprised of various materials including cement lined cast-iron-pipe, and asbestos-cement pipe, according to record documents. All work is to be conducted while maintaining the operation of the system, operation of US HWY 395 and State HWY 88 with appropriate bypass procedures for each section of work.

Manhole rehabilitation work includes interior surface preparation and repairs, application of a rigid polyurethane coating system, bypass pumping, and roadway surface finish repairs, as necessary. Some manholes may require full replacement based on the current condition.

Sewer main pipeline rehabilitation and lining work anticipates a "Cured-in-Place Pipe" (CIPP), lining installation and curing process (with appropriate bypass routing to maintain operation), restoring lateral connections, inspections, traffic control and permitting through the Nevada Department of Transportation (NDOT).

The successful CMAR Contractor will provide project staging review and recommendations for temporary bypass pumping, complete project cost analysis, and division of work into phases to be aligned with the MGSD fiscal year budget.

Description of CMAR Services:

The work that the OWNER expects the Construction Manager at Risk to perform during the pre-construction phase includes design assistance, budget verifications, construction systems and means and methods alternatives for "cost reduction" or "value added" purposes, construction scheduling, and phasing and execution logistics. The work includes close coordination with NDOT for Traffic Control and Encroachment Permitting. It also includes providing the OWNER with a Guaranteed Maximum Price (GMP) in accordance with NRS 338.1696. The work the OWNER expects the Construction Manager at Risk to perform during the construction phase is the construction of the work if the GMP is approved and the construction contract executed.

Proposed contracts for pre-construction and construction services, including the terms and general conditions of the contract, are available for review and will be included as Exhibit D and Exhibit E in the Request for Qualifications Package.

Anticipated Schedule:

The anticipated date for interviews for those selected for interview is **February 18, 2025.**

The general time frame for **pre-construction** services will be from **April 4, 2025, through approximately June 30, 2025**. The general time frame for **construction** will be determined based on the timing of Pre-construction Services but is expected to be 3-6 months.

Activities	Date
Request for Qualifications Issued	**12/21/2024**
Pre-Submittal Meeting (open, not mandatory)	1/09/2025
Last day to submit written questions	1/16/2025
Final addendum and clarifications issued	1/21/2025
Proposals Due (by 2:00 P.M.)	**1/31/2025**
Notification of short-listed CMAR Applicants	2/07/2025
Interview short listed CMAR Applicants	2/18/2025
Anticipated CMAR selection recommendation of award	2/25/2025
Anticipated award date (Approval by MGSD Board)	**3/04/2025**
Anticipated CMAR Contract Approval by MGSD Board	**4/01/2025**
Pre-construction contract executed	4/04/2025
Design kick-off meeting	4/08/2025
NDOT Internal Coordination Meeting	4/15/2025
Traffic Control Plan Submittal to NDOT	**5/09/2025**
Construction Contract Executed	**6/30/2025**
Construction commences	**TBD**
Desired construction completion date	TBD

Note: These dates are tentative and are subject to revision by the Owner.

The pre-submittal meeting is not mandatory, but highly recommended. The meeting will be held at the Minden Gardnerville Sanitation District, 1790 US-295, Minden, Nevada on January 9, 2025, **at 10:00 a.m.** The engineer of record and project managers will be available to review the proposed project scope and walk the site, if necessary. However, it remains the sole responsibility of the proposer to review the requirements of the proposal and to meet the mandatory obligations of the submitted SOQ.

The anticipated official selection date will be at a Minden Gardnerville Sanitation District (MGSD) Board Meeting on March 4, 2025.

The schedule for Design Development, Construction Documents, CMAR GMP Proposal, CMAR Construction Agreements, Construction and Completion for each phase of the project will be jointly determined by the OWNER, Design Team and CMAR at the Initial Team Meeting (Design Kick-off Meeting).

PLEASE NOTE: THIS IS A PUBLIC WORKS PROJECT. A BIDDER MUST QUALIFY AS A BIDDER FOR THE CONSTRUCTION CATEGORY REQUIRED FOR THIS PROJECT. PLEASE REFER TO NRS CHAPTER 338.

Selection Criteria:
A detailed list of the selection criteria and weighting of the selection criteria used to rank the applicants for both the proposal and interview will be issued as part of the Request for Qualifications Package.

Request for Proposal Documents:
OWNER has posted the Request for Qualifications package on RCI's FTP site. Instructions and a link for downloading documents shall be obtained by contacting Resource Concepts, Inc., (775) 883-1600 and asking for Mary Wilkins.

Project Contact Information:

Engineer: Bruce Scott, PE or Gregory Stedfield, PE
Resource Concepts, Inc.
340 N. Minnesota Street
Carson City, NV 89703
(775) 883-1600
mailto:bruce@rci-nv.com
mailto:greg@rci-nv.com

SOQ Due Date:
Sealed Proposals must be received at the OWNER's Representative Office, located at Resource Concepts, Inc., 340 N. Minnesota Street, Carson City, Nevada, no later than **2:00 P.M., on January 31, 2025.**

The OWNER reserves the right to change the budgets and schedules indicated above.

ARTICLE 1. PROJECTS DESCRIPTION AND BUDGET

Project Name:	MGSD 2025 Lining Project
Estimated Construction Budget:	$2,800,000
RCI PROJECT Number:	MGSD 24-002.3
Public Works Project Number:	PWP-DO-2025-128

Description of the Construction:

The project is located within the Minden Gardnerville Sanitation District (MGSD) service areas in Douglas County, Nevada. The objective of this work is the rehabilitation of approximately twenty-five (25) existing 60-inch diameter sanitary sewer manholes (ranging in depth from 6.5' to 13'), and the lining repair of approximately 7,850 LF of existing sanitary sewer main pipeline ranging in size from 8-inch to 15-inch. The

existing sewer main is comprised of various materials including cement lined cast-iron-pipe, and asbestos-cement pipe, according to record documents. All work is to be conducted while maintaining the operation of the system, operation of US HWY 395 and State HWY 88 with appropriate bypass procedures for each section of work.

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Sewer main pipeline rehabilitation and lining work anticipates a "Cured-in-Place Pipe" (CIPP), lining installation and curing process (with appropriate bypass routing to maintain operation), restoring lateral connections, inspections, traffic control and permitting through the Nevada Department of Transportation (NDOT).

The successful CMAR Contractor will provide project staging review and recommendations for temporary bypass pumping, complete project cost analysis, and division of work into phases to align with the MGSD fiscal year budgets.

ARTICLE 2. TERMINOLOGY

Addendum: A written document issued by Owner prior to the Submission of proposals which modified or clarifies the RFQ Documents by additions, deletions, clarifications, and/or corrections.

CMAR: Construction Manager at Risk as defined in NRS Chapter 338.

Construction Contract: Owner-CMAR construction agreement, general conditions, compensation conditions, technical specifications, improvement, and engineering drawings, and GMP.

Contractor / Proposer: Person or entity/firm identified as such in Contract documents; shall mean CMAR or its authorized representative.

GMP: Guaranteed Maximum Price as defined in NRS 338.

NRS / NAC: Nevada Revised Statutes and Nevada Administrative Code.

Owner: Minden Gardnerville Sanitation District, its employees, agents, and Board of County Commissioners.

Preconstruction Services Contract: RFQ documents, CMAR's proposal and fee schedule, and Preconstruction Services Contract.

Project and Project description have been provided in Article 1.

RFQ / Proposal: Request for Qualifications, this proposal, all attachments and exhibits, and any addenda issued prior to the date designated for receipt of proposals.

RFQ Response Form: CMAR form submitted by an authorized representative for the Contractor named on said form, acknowledging that s/he has examined the Contractor's RFQ, including any related documents, and hereby offers to furnish all labor, materials, tools, supplies, equipment, and services necessary to comply with the specifications, terms and conditions set forth herein.

Subcontractor / Independent Contractor: Any individual, agent, firm, sole proprietor, or corporation to whom the CMAR subcontracts any part of the Project; there is contractual relationship between the Owner and subcontractor or independent contractor who may perform work or services for the CMAR.

ARTICLE 3. CMAR PRE-CONSTRUCTION & CONSTRUCTION

All services required are in conjunction with the Project as described in Article 1. The preconstruction services generally required will include design assistance, multiple budget verifications, and construction systems or methods alternatives for "cost reduction" or "value added" purposes, construction scheduling, phasing, and logistics. The work includes close coordination with NDOT for Traffic Control and Encroachment Permitting.

Owner expects the CMAR during the construction phase to perform the construction work if the GMP can be agreed upon and the construction contract executed. The construction work shall be in accordance with the contract terms and general conditions.

ARTICLE 4. PROJECT AND RFQ TIME SCHEDULE

See Exhibit A – CMAR Project Timeline and RFQ Time Schedule. The Baseline Project Schedule includes a tentative schedule of events and dates. The Baseline Project Schedule is subject to change as deemed appropriate by the OWNER.

ARTICLE 5. PROPOSAL SUBMITTAL REQUIREMENTS

1) Each CMAR, by submitting a Statement of Qualifications, represents that (i) the CMAR has read and understands the entire RFQ including any attachments and asserts that its Response is made in accordance therewith; (ii) prior to submission of the Statement of Qualifications, the CMAR shall ascertain that it has received all Addenda issued and shall acknowledge receipt of each Addendum by completing the acknowledgment space provided on the RFQ Response Form and (iii) the CMAR and its Subcontractors/Independent Contractors shall comply with all applicable provisions of the Nevada Revised Statutes Chapter 338 and Nevada Administrative Code Chapter 338.

2) CMARs shall take no advantage of any apparent error or omission in the RFQ Documents. In the event a CMAR discovers such an error or omission or other irregularity, CMAR shall immediately notify the Owner. The Owner will then make such corrections and interpretations as may be deemed necessary for fulfilling the intent of the RFQ Documents through the issuance of an Addendum.

3) If it becomes necessary to revise any part of this RFQ, a written addendum will be provided to all CMAR who have requested the RFQ. The Owner is not bound by any oral representations, clarifications, or changes made to the written specifications by Owner's employees or agents, unless such clarification or change is provided to CMARs in written addendum form from the Owner. Written Addenda will be posted on RCI's FTP site, (contact Mary Wilkins at mailto:mary@rci-nv.com to obtain information) under the Bid Posting and RFQ's tab. All addenda must be acknowledged on the CMAR'S RFQ Response Form. Proposals may be considered non-responsive in the event Addenda are not acknowledged.

4) The proposal submitted shall not exceed 40 pages. Proposals shall be considered nonresponsive in the event the submittal exceeds this page limit.

5) Six (6) printed copies (1 original and 5 copies) of the SOQ and an electronic copy provided on a thumb drive shall be provided for the submission.

6) A cover letter shall be included that addresses pertinent general information as deemed appropriate (including the contact person for the applicant along with phone number and email address) but will not be counted towards the 40-page submittal limit.

7) All proposals shall be typed in a font no smaller than 10 points on 8 ½" by 11" paper.

8) The submittal shall be bound and indexed and shall be separated into specific categories as detailed in Article 6. CMARs should submit the required number of responses as indicated in item 5 above. The name of CMAR's firm shall be indicated on the spine and/or cover of each binder submitted.

9) All required documents as described in this RFQ must be sealed and submitted in an envelope with Attachment 1 RFQ Response Form found in Exhibit A and must indicate the name of the CMAR, RFQ number, title as listed on the first page of the RFQ, and date and time of opening on the outside of the envelope. Telegraph, facsimile, email, or telephone proposals will not be considered. No responsibility will attach to Owner, or any official or employee thereof, for the preopening of, post-opening of, or the failure to open, a Proposal not properly addressed and identified. This RFQ indicates the time by which the Proposals must be received (based on the timestamp at the Owner's front desk of place of business). Any Proposals received after that date and time will be rejected and not be considered or will be returned unopened upon request by, and at the expense of the Proposer. Proposer is responsible for ensuring third party deliveries arrive at the time and place as indicated in this document. Regardless of the method used for delivery, the Proposer shall be wholly responsible for the timely delivery of its bid. Proposers may request withdrawal of a posted, sealed Proposal *prior* to the scheduled opening time provided the request for withdrawal is submitted to the Owner in writing or presented in person with proper identification and signed for.

10) Alterations, modifications, or variations may not be considered unless authorized by this document or by an addendum. Unauthorized alterations of the requirements or Proposal Forms may render the Proposal null and void.

11) Persons or firms submitting an SOQ are certifying that they have had no contact with an employee, agent, or board member of Owner which would give that company or person submitting a Proposal any advantage over any other company or person proposing. Employees, agents, and board members of Owner shall not receive any compensation, in any manner or form, nor have any vested interest, directly or indirectly, of any kind or nature inconsistent with loyal service to the public. A violation of the above shall be just cause for rejection of that SOQ without further consideration.

12) All CMARs, by signing the RFQ Response Form, certify that they agree to the terms and conditions set forth in this RFQ and attached sample contract unless otherwise stated by identifying and addressing specific exceptions. Each CMAR is solely responsible for the content of its Proposal that best meets the evaluation criteria set forth in the RFQ.

13) Owner accepts no responsibility or liability for any costs incurred by a responding firm for Request for Qualifications responses or subsequent interviews of eligible participants. No stipend will be offered for submission of a response to this RFQ. No compensation of any amount, or type, will be given to any team for preparing a response to this RFQ. All costs associated with preparation of the RFQ response are the responsibility of the Proposers.

14) Owner reserves the right to contract for less than all of the services identified herein.

15) The contents of the SOQ or other information submitted to the Owner are subject to public release, upon request, after the Contract award. CMARs may mark as "proprietary" those parts of its SOQ that it deems confidential and proprietary. However, CMARs are alerted that this marking is advisory only and not binding on the Owner. If there is a request from the public to inspect any part of the SOQ so marked, Owner will advise the CMAR and request further legal justification in support of the "proprietary" marking. If Owner determines, after receipt of the justification, that

the material is releasable, the CMAR will be notified. Prices are not considered proprietary and should not be marked as so.

ARTICLE 6. RFQ SUBMITTAL REQUIRED RESPONSES

SECTION 6.1 Mandatory Pass/Fail Requirements

Proposers must submit the following documentation to satisfy Mandatory Pass/Fail Requirements.

A. Evidence of ability to obtain necessary bonding.

   i. Is your bonding company listed by the United States Treasury?

   ii. Submit written certification or other appropriate evidence from your bonding company confirming that your firm will have bonding capacity if this Project is added to your current and anticipated workload.

B. Evidence of required Insurance as identified in Section 13 of Pre-Construction Contract (sample), and Section 8 of the General Conditions of the CMAR Construction Contract.

C. Evidence of holding a valid State of Nevada Contractor's License.

SECTION 6.2 Staff / Team Qualifications

A. Provide firm name, business address, year established, type of firm ownership (e.g., corporation, joint venture), name and address of parent company, former parent company names, name and contact information for principal personnel with respective areas of responsibility, and total number of personnel by discipline.

B. Provide an organization chart of the company identifying where this Project will fit in the structure; indicate lines of responsibility and/or communication.

C. Provide a project-specific organizational chart proposed for this Project; identify key staff proposed for this project – at a minimum, Project Director, Project Manager (Pre-construction), Project Manager (Construction), Superintendent, and Safety Director; identify the person responsible for quality assurance on this project; provide resumes of identified key staff members to include their name and title, project assignment, total years of construction experience, years of experience with CMAR, years of experience with this firm, education including degree(s), year and discipline, active registrations and licenses including the number and State; note the specific role performed on each project listed in the resume, highlighting projects of similar size and/or scope where the person's role was similar to their proposed role for this Project.

D. Provide a statement of the firm's intent and ability to maintain personnel without substitution throughout pre-construction and construction phases.

SECTION 6.3 Past Project Performance Records & Safety Program

A. Summarize no fewer than three (3) projects that have been successfully completed by the Proposer within the past five years.

   i. Include project name, project description, completion date, project budget, type of services provided, and other pertinent information, both public and private, by the any delivery method – whether or not that method was the use of construction manager at risk – and including without limitation design-build, design-assist, and negotiated work or value-engineered work.

ii. Include contact information for references who have knowledge of the background, character, and technical competence of the applicant.

SECTION 6.4 Similar Project Experience in CMAR Method of Delivery in Nevada

A. Provide an overall explanation of CMAR method of delivery experience that Proposer has in Nevada within the last five (5) years.

B. Identify three (3) projects of similar size and complexity to the Project that have been successfully completed by the Contractor within the past five years.

i. Include project name, project description, completion date, project budget, type of services provided, and other pertinent information, both public and private, by the CMAR delivery method.

SECTION 6.5 Project Management Approach and Approach to Quality Control

A. Describe the general approach to this project and the proposed plan for preconstruction and construction in compliance with the requirements of NRS 338.1692. Include discussion on the following areas:

i. Describe approach to performing pre-construction services.

ii. Describe how Proposer would typically involve subcontractors in the Pre-Construction process and obtain subcontractor bids in a CMAR process.

iii. Describe approach to performing construction administration and construction management.

iv. Describe approach to controlling the project construction budget and schedule.

v. Describe approach to performing quality assurance/quality control during construction.

vi. Describe approach to achieving project close-out (commissioning, punch-list, and warranty work).

vii. If the public work involves predominantly horizontal construction, include a statement that the applicant will perform construction work equal in value to at least 25 percent of the estimated cost of construction.

SECTION 6.6 Certificate of Eligibility and Preference Affidavit

Each Proposer is responsible for determining whether the Proposer is entitled to a preference in bidding under NRS 338.1693. Proposers claiming a preference must submit a valid certificate of eligibility issued by the Nevada State Contractor's Board along with a fully executed notarized Affidavit Pertaining to Preference Eligibility. If awarded the contract, Proposer is required to comply with the requirements of NRS §338.0117 for the duration of the contract.

ARTICLE 7. FEE PROPOSAL

Applicants responding to this RFQ must ***not*** include cost or pricing information related to the Applicant's rates or anticipated cost to perform the preconstruction services. However, a fee proposal may be a requirement of the eligible applicants selected for interviews. Failure to follow this request may cause the Applicant's Proposal to be deemed non-responsive. A sample of the CMAR Fee Proposal Form can be found in Exhibit C.

Payment and performance bonds will be required for the full amount of the GMP. Payment of Prevailing Wages will be required. Bonds are required to be submitted within thirty (30) days after acceptance of the GMP. Required bonds and insurance must be furnished as a condition of the Contract being awarded and becoming binding.

ARTICLE 8. CMAR EVALUATION AND SELECTION CRITERIA

At the date and time stated in this Request, all Proposals will be opened publicly, and the name of the respondents will be recorded. To maintain confidentiality of all responses, no other information will be revealed at the opening or during the evaluation process. Proposers, their authorized agents, and other interested parties are invited to be present.

RFQ response evaluations will be based on the information requested and provided in the CMAR's Proposal. Proposals will initially be reviewed to ensure that the "Pass/Fail" mandatory requirements identified in Section 6.1 above have been met. If an applicant has a "Fail" on any of the Pass/Fail criteria, their proposal will be rejected. Proposals that meet the minimum qualifications of the Pass/Fail criteria will then be evaluated on the RFQ response defined criteria on a percentage score by an evaluation committee. The evaluations will be conducted in accordance with all of the requirements stipulated in NRS Chapter 338. The committee may identify a "short list" of best qualified firms for interviews. When interviewed, the ranking of each firm will be based on the selection criteria shown below. All CMARs understand and accept that the weighted selection criteria are both subjective and objective by nature and that the weight factor of each category is intended to define its relative importance. By submitting their Proposal, the CMAR acknowledges that Owner has sole and absolute discretion in determining the selection criteria and in evaluating the CMARs based on the selection criteria in each category.

RFQ MANDATORY PASS / FAIL REQUIREMENTS	
1. The evidence of the ability of the applicant to obtain the necessary bonding for the work.	Pass/Fail
2. The evidence of the ability of the applicant to obtain the necessary insurance for the work.	Pass/Fail
3. The evidence that the applicant is licensed as a contractor pursuant to Chapter 624 of NRS.	Pass/Fail

MOVE ON TO RESPONSE SCORING? Must Have "Pass" Selected on all Mandatory Criteria	YES / NO

RFQ RESPONSE SCORING / "SHORT-LIST" SELECTION CRITERIA	YES / NO
1. Staff / Team Qualifications: a. Quality / Experience of firm b. Team Composition c. Quality / Experience of key personnel	35 Points
2. Project Experience: a. Number of Nevada CMAR Projects managed by the applicant in the last five years. b. Relative Projects	30 Points
3. Project Management Approach and Approach to Quality Control	30 Points
4. Certificate of Eligibility and Preference Affidavit	5 Points
TOTAL	**100 Points**

The ranking process for the interview is separate from the process used to rank the applicants and is based only on information submitted during the interview process. The CMAR selection criteria are found below. The Panel shall interview at least two (2) but not more than five (5) Short-Listed Proposers. The Proposer shall have present, at a minimum, the project manager (pre-construction), project manager (construction), project superintendent, and may bring others that are proposed on the project to the interview.

The Pre-Construction Fixed Fee shall include the cost of Subcontractors that the CMAR will use for Pre-Construction Services pursuant to NRS §338.16935. The Proposed Compensation shall be established by the following formula: Preconstruction Fixed Fee + (Construction Services Rate multiplied by the Estimated Cost of Construction set forth in this RFQ). Scores will be calculated by dividing the lowest Proposed Compensation by the Proposer's Proposed Compensation multiplied by the total possible 15 points. Owner will be the sole judge as to the acceptability, for Owner's purposes, of any and all Proposals.

Owner reserves the right to reject any or all Proposals or any part of the Proposal, and/or to waive informalities and minor irregularities in the Proposals received.

INTERVIEWS – SELECTION CRITERIA	
1. Staff / Team Qualifications: a. Quality / Experience of firm b. Team Composition c. Quality / Experience of key personnel	30 Points
2. Project Experience: a. Number of Nevada CMAR Projects managed by the applicant in the last five years. b. Relative Projects	30 Points
3. Project Management Approach and Approach to Quality Control	20 Points
4. Proposed Compensation: a. Pre-Construction Fixed Fee b. Total Construction Services Rate (expressed as a percentage of construction cost)	15 Points
5. Certificate of Eligibility and Preference Affidavit	5 Points
TOTAL	**100 Points**

ARTICLE 9. RFQ CHECKLIST

The Owner has provided this summary to assist in the RFQ process. However, it is still solely the Proposer's responsibility to ensure that all documents are submitted as required by this RFQ.

1) Attachment 1 RFQ Response Form found in Exhibit A.
2) One original and five (5) copies, bound and indexed including all items in Article 6.
3) One electronic copy on a thumb drive including all items in Article 6.

ARTICLE 10. RFQ EXHIBITS

Only shortlisted firms will be asked to review pre-construction & construction agreements and general conditions of the contract for comments.

Exhibits to this RFQ include the following:

Exhibit A Timeline and Schedule and Attachment 1 RFQ Response Form

Exhibit B Preferential Bidders Status Affidavit

Exhibit C CMAR Fee Proposal Form

Exhibit D Owner CMAR Pre-construction Services Agreement (Sample)

Exhibit E Owner-CMAR Construction Contract (Sample) and Exhibits including General Conditions (Sample) and Compensation Conditions (Sample)